

# **PUAMAN005 Manage projects**

Release: 2

## **PUAMAN005 Manage projects**

## **Modification History**

**Release 2.0** This is the second release of this unit of competency in the Public Safety Training Package.

Editorial adjustments and clarification of text in Assessment Conditions.

**Release 1.0** This is the first release of this unit of competency in the PUA Public Safety Training Package.

## **Application**

This unit of competency involves the skills and knowledge required to manage and evaluate projects.

The unit is applicable to any personnel undertaking a project management role. This includes management of small and short term projects as well as roles with a specific project management focus.

No licensing, legislative or certification requirements apply to this unit at the time of publication.

## Pre-requisite Unit

The fire sector is those sections of government departments, statutory authorities or organisations that have responsibility under jurisdictional arrangements for the delivery of firefighting and fire management services.

It is essential that the prerequisite units listed below are obtained prior to the issuance of this unit to individuals within the fire sector or the units contributing to the attainment of a fire qualification.

PUATEA003 Lead, manage and develop teams

## **Competency Field**

Management

#### **Unit Sector**

Public Safety

Approved Page 2 of 4

#### **Elements and Performance Criteria**

#### ELEMENTS PERFORMANCE CRITERIA

Elements describe the essential outcomes.

Performance criteria describe the performance needed to demonstrate achievement of the element.

- 1 Identify project scope
- **1.1** Identify and record scope, objectives and outcomes of project
- **1.2** Strategy to achieve project objectives, outcomes and client requirements is developed
- 1.3 A risk management system is developed and applied to ensure project objectives can be met within organisational accountability frameworks
- 2 Acquire project resources
- **2.1** Project resources and equipment are identified, acquired and allocated
- 2.2 Project scope and objectives are analysed to determine tasks to achieve agreed outcomes on time and within budget
- **2.3** Process for monitoring, evaluating and reporting performance against objectives are developed and applied
- **2.4** Roles and responsibilities of team members and stakeholders are identified and agreed
- 3 Manage project activities
- **3.1** Project is initiated, in accordance with organisational policies and strategic direction, in consultation with stakeholders
- 3.2 Tasks are implemented, in accordance with project plan and organisational procedures
- 3.3 Communication process is established including responsibilities for conflict resolution
- **3.4** Progress is monitored to ensure time, performance, cost and quality of project is achieved
- **3.5** Proposed variations are investigated and negotiated, in consultation with stakeholders
- 4 Finalise project and evaluate and report on activities
- **4.1** Project is completed, outcomes are recorded and opportunities for future improvement are established

Approved Page 3 of 4

**4.2** Evaluation of completed project is undertaken against agreed objectives and is reported to stakeholders

#### **Foundation Skills**

Foundation skills essential to performance are explicit in the performance criteria of this unit of competency.

## **Range of Conditions**

Range is restricted to essential operating conditions and any other variables essential to the work environment.

Non-essential conditions may be found in the Companion Volume Implementation Guide.

## **Unit Mapping Information**

This unit replaces and is equivalent to PUAMAN005B Manage projects.

#### Links

Companion Volume Implementation Guides are found in VETNet - <a href="https://vetnet.gov.au/Pages/TrainingDocs.aspx?q=3eca5672-6d5a-410b-8942-810d0ba05bbf">https://vetnet.gov.au/Pages/TrainingDocs.aspx?q=3eca5672-6d5a-410b-8942-810d0ba05bbf</a>

Approved Page 4 of 4