



**Australian Government**

# **MSS402010 Manage the impact of change on own work**

**Release: 1**

# MSS402010 Manage the impact of change on own work

## Modification History

Release 1. Supersedes and is equivalent to MSS402010A Manage the impact of change on own work

## Application

This unit of competency covers the skills and knowledge required by an individual to effectively manage the changes in their own work resulting from their organisation's implementation of competitive systems and practices.

This unit applies to an individual in an organisation implementing competitive systems and practices that affect the individual's own work. The unit includes the skills required to positively participate in ongoing and continuous change as it affects their work. The individual will be expected to deal with these changes as part of a team and to give feedback from their own perspective.

This unit requires the application of skills associated with problem solving, planning and organising and self-management for assessing and managing the impact of change on own work. This unit also requires the ability to seek information and feedback from team members on the impact of changes and suggested improvements.

No licensing, legislative or certification requirements apply to this unit at the time of publication.

## Pre-requisite Unit

Nil

## Competency Field

Competitive systems and practices

## Unit Sector

Not applicable

## Elements and Performance Criteria

Elements describe the essential outcomes.

Performance criteria describe the performance needed to demonstrate achievement of the element.

- |   |   |     |   |
|---|---|-----|---|
| 1 | <b>Examine the impact of change on own work</b> | 1.1 | Identify competitive systems and practices relevant to changes in own work. |
|   |   | 1.2 | Examine changes to work flow.   |

- practices**
- 1.3 Examine changes to equipment/process/physical environment.
  - 1.4 Examine changes to work relationship with team members and other teams.
  - 1.5 Examine changes to data collection needs.
  - 1.6 Examine changed work for impacts on health, safety and environment (HSE).
  - 1.7 Examine changes to quality requirements.
  - 1.8 Identify any additional individual skill needs.
  - 1.9 Identify other areas requiring assistance.
- 2 **Implement change**
- 2.1 Review changes which may have an adverse impact with team leader.
  - 2.2 Adopt changes to individual work practice.
  - 2.3 Seek assistance in gathering/processing data, as required.
  - 2.4 Implement the data collection/processing and take actions on resulting information in accordance with procedures.
  - 2.5 Seek assistance/training to meet needs caused by change.
- 3 **Implement continuous improvement**
- 3.1 Critically examine all changes.
  - 3.2 Identify impacts of changes both up and down the immediate value stream.
  - 3.3 Identify areas for improvement.
  - 3.4 Make recommendations for improvement in accordance with procedures.

## Foundation Skills

This section describes those required skills (language, literacy and numeracy) that are essential to performance.

Foundation skills essential to performance are explicit in the performance criteria of this unit of competency.

## Range of Conditions

This field allows for different work environments and conditions that may affect performance. Essential operating conditions that may be present (depending on the work situation, needs of the candidate, accessibility of the item, and local industry and regional contexts) are included.

**Competitive systems and practices include one or more of:**

- lean operations
- agile operations
- preventative and predictive maintenance approaches
- statistical process control systems, including six sigma and three sigma
- Just in Time (JIT), kanban and other pull-related operations control systems
- supply, value, and demand chain monitoring and analysis
- 5S
- continuous improvement (kaizen)
- breakthrough improvement (kaizen blitz)
- cause/effect diagrams
- overall equipment effectiveness (OEE)
- takt time
- process mapping
- problem solving
- run charts
- standard procedures
- current reality tree.

**Impact of change may include one or more of:**

- elements being undertaken individually or as part of a team
- seeking assistance from team leaders for areas outside the employee's range of responsibility and authority.

**Procedures (written, verbal, visual, computer based, etc.) include one or more of:**

- work instructions
- standard operating procedures (SOPs)
- safe work method statements
- formulas/recipes
- batch sheets

- temporary instructions
  - any similar instructions provided for the smooth running of the plant.
- Gathering and monitoring performance data include one or more of:**
- manual gathering by individual employees through charts, tally sheets or keypad/board entry
  - automatic collection through software, such as SCADA software, ERP systems, MRP and proprietary systems.
- Continuous improvement (kaizen) includes evaluation of one or more of:**
- time required
  - resources used
  - resultant quality
  - other aspects relevant to the process.
- Stages where value stream actions may occur include one or more of:**
- sales outlet/representative
  - information gathering, data analysis and research
  - product design
  - raw material sourcing
  - intermediate processing
  - final assembler/collation/preparation
  - support services (e.g. accounting, finance and legal)
  - storage and delivery to customer
  - after market support.

## Unit Mapping Information

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## Links

Companion Volume implementation guides are found in VETNet -

<https://vetnet.gov.au/Pages/TrainingDocs.aspx?q=5b04f318-804f-4dc0-9463-c3fb9a3fe998>