

BSBCMM511 Communicate with influence

Release: 1

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Modification History

Release	Comments
Release 1	This version first released with BSB Business Services Training Package Version 7.0.

Application

This unit describes the skills and knowledge required to present and negotiate persuasively, lead and participate in meetings and make presentations to customers, clients and other key stakeholders.

The unit applies to individuals who are managers and leaders required to identify, analyse, synthesise and act on information from a range of sources, and who deal with unpredictable problems as part of their job role. They use initiative and judgement to organise the work of self and others and plan, evaluate and co-ordinate the work of teams.

No licensing, legislative or certification requirements apply to this unit at the time of publication.

Unit Sector

Social Competence – Verbal Communication

Elements and Performance Criteria

ELEMENT	PERFORMANCE CRITERIA
Elements describe the essential outcomes.	Performance criteria describe the performance needed to demonstrate achievement of the element.
1. Identify communication requirements	1.1 Confirm authority to present material on behalf of an organisation or work area, according to organisational policies and procedures
	1.2 Identify information that may be subject to confidentiality and manage appropriately
	1.3 Identify information needs of audience and prepare a position in line with purpose of communication
2. Negotiate to achieve agreed outcome	2.1 Identify objectives of negotiation, and needs and requirements of stakeholders
	2.2 Identify and document potential issues and problems

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ELEMENT	PERFORMANCE CRITERIA
	2.3 Prepare positions and supporting arguments according to objectives
	2.4 Communicate with stakeholders, and establish areas of common ground and potential compromise
	2.5 Confirm and document outcomes of negotiation
3. Participate in and lead meetings	3.1 Identify the need for meeting and schedule according to stakeholder availability
	3.2 Prepare meeting materials and distribute to stakeholders
	3.3 Conduct meeting and contribute to discussions
	3.4 Seek consensus on meeting objectives
	3.5 Summarise outcomes of meetings and distribute to stakeholders
4. Make presentations	4.1 Identify forums to present according to organisational objectives
	4.2 Determine tone, structure, style of communication and presentation according to target audience
	4.3 Prepare presentation according to desired outcomes
	4.4 Provide an opportunity for audience to ask questions
	4.5 Follow up with stakeholders following presentation
	4.6 Evaluate presentation and identify areas for improvement

Foundation Skills

This section describes those language, literacy, numeracy and employment skills that are essential to performance but not explicit in the performance criteria.

SKILL	DESCRIPTION	
Writing	Prepares documentation that summarises key findings and outcomes	
	Prepares presentations appropriate to audience needs, context and purpose	
Oral Communication	Uses active listening and questioning to seek information and confirm understanding	
Teamwork	Selects and uses relevant conventions and protocols when communicating with team members	
Self-management	Demonstrates sophisticated control over oral, visual and/or written formats, drawing on a range of communication practices to achieve goals	
Problem solving	Uses analytical processes to evaluate options, and aid in problem-solving and decision-making	
	Plays a lead role in situations requiring negotiation and	

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		collaboration, demonstrating high level conflict resolution skills and ability to engage and motivate others
Initiative and enterprise	•	Adapts personal communication style to build trust and positive working relationships and to show respect for the opinions and values of others
	•	Understands the implications of legal and ethical responsibilities to maintain confidentiality
	•	Selects relevant vocabulary adjusting language and presentation features to maintain effectiveness of interaction
Planning and organising	•	Plans, organises and implements tasks required to achieve required outcomes

Unit Mapping Information

Supersedes and is equivalent to BSBLDR513 Communicate with influence.

Supersedes but is not equivalent to:

- BSBCMM402 Implement effective communication strategies
- BSBGOV404 Communicate with community stakeholders.

Links

Companion Volume Implementation Guide is found on VETNet - https://vetnet.gov.au/Pages/TrainingDocs.aspx?q=11ef6853-ceed-4ba7-9d87-4da407e23c10

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